We propose the inclusion of a **Designated Academic Area** (DAA) in each major clinical unit of any new clinical building and as part of any major remodel of existing clinical facilities of UCSF Health, to support the research and education mission of UCSF.

Rationale: Patients, faculty, trainees and staff come to UCSF to receive and provide care and training at a pre-eminent institution, known for its excellence in research and education. Research and education are essential to the mission of UCSF, yet in the clinical environments of UCSF Health these two elements are barely visible. More importantly, the design of current clinical facilities insufficiently accommodates the needs of clinical research and workplace-based education. As a prominent example, the clinical facilities at Mission Bay do not have dedicated space for clinical research coordinators to perform tasks associated with patient-facing research, nor is there dedicated space for simulation-based education. Clinical needs take priority in the use of the limited available meeting and storage space. In addition, the creation of Mission Hall separate from the hospital has led to segregation of faculty and staff involved in education and clinical research, compromising efficiency and effectiveness.

Proposal: The creation of a DAA in each major clinical unit serves the dual purpose of providing dedicated space for the research and education missions of UCSF, and consists of:

- 1. Secure storage space for materials and files associated with clinical research, and for equipment (such as simulation equipment) needed to augment learning in the workplace.
- 2. Flexible meeting space where clinical research staff can do work, hold meetings, get consent and where learners and clinical supervisors can meet for small group learning sessions and feedback.
- 3. Kiosk space where anyone in the clinical environment can learn about the research and education missions of UCSF, including ongoing research, new curricular developments, opportunities to get involved or contribute.

To accomplish these goals, each DAA should consists of approximately 500 SQFT with a flexible lay-out to maximize usability by the different stakeholders.

Outcomes: We anticipate multiple benefits of creating such DAAs:

- Patient-facing clinical research will continue to grow and expand as efficiency and quality of the work will be promoted.
- UCSF will continue to be at the forefront of innovation in education, by implementing new trends such as in-situ simulation-based education for development and maintenance of clinical skills, integration of foundational and clinical science learning, and education for interprofessional collaborative practice.
- Visibility of the academic mission will facilitate recruitment and retention of faculty, staff and trainees, many of whom choose UCSF Health as a place to practice and learn because of its reputation as a preeminent academic institution
- Visibility of the academic mission will offer opportunities for philanthropy currently underutilized